



# **Re-imagining the Workforce** Employment challenges for local government

# Simon Kuestenmacher

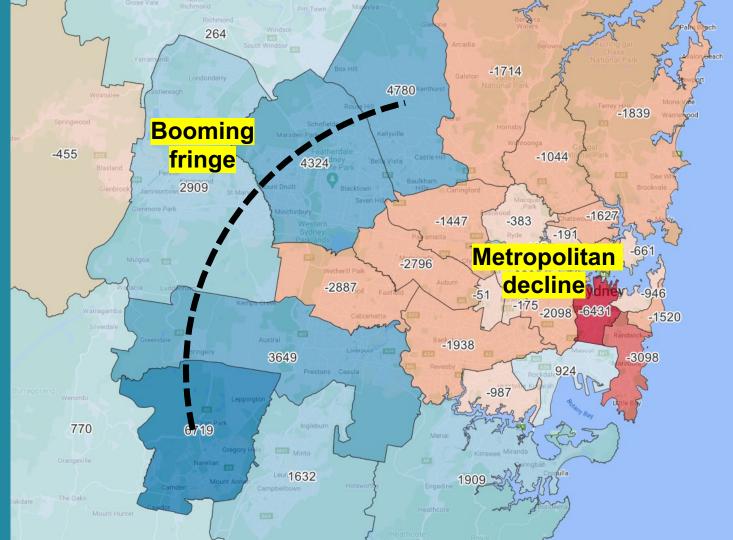
**Co-Founder & Director** 

25 October 2022, Lovedale

Sydney's core lost population while the fringe boomed

Population change Jun 2020 to Jun 2021 by LGA; based on ABS data

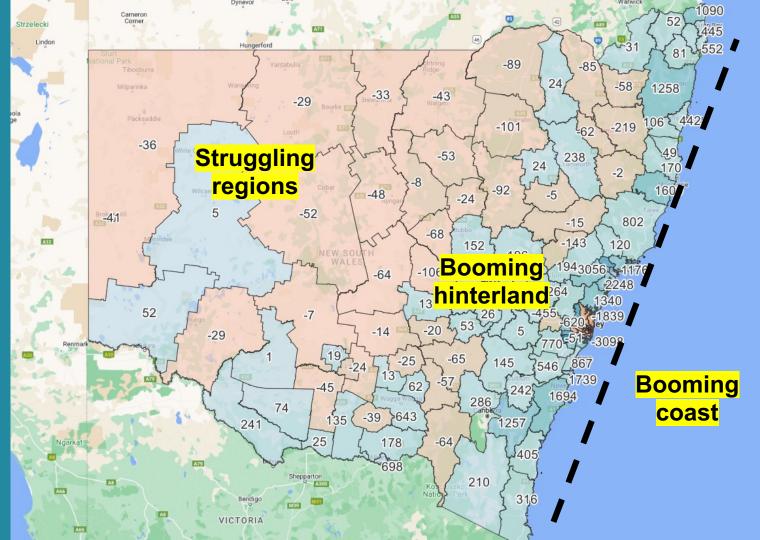




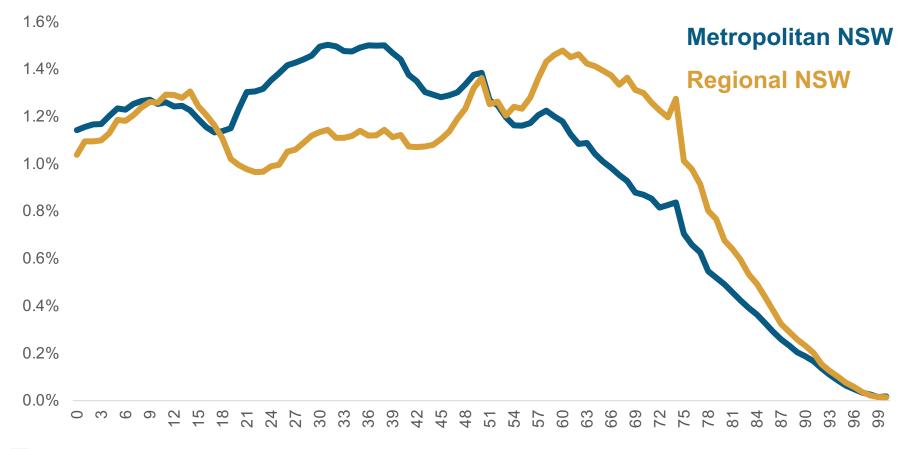
Coastal boom, regional population shortage

Population change Jun 2020 to Jun 2021 by LGA; based on ABS data





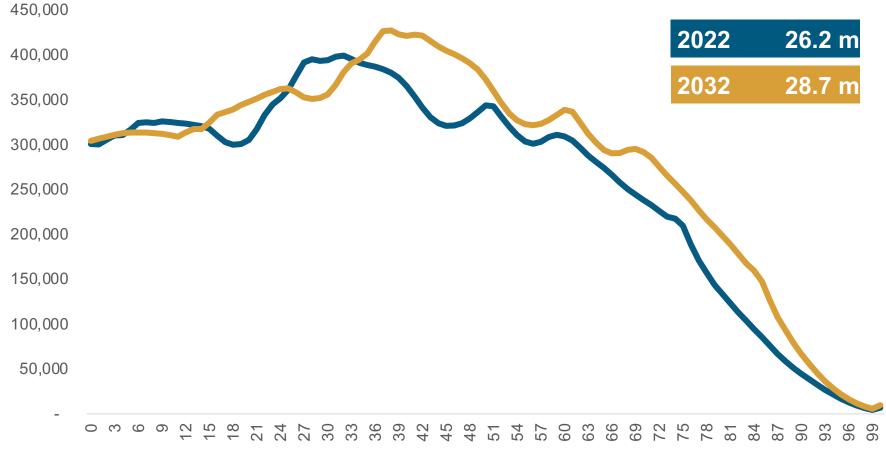
## **Regional NSW is aging faster than metropolitan NSW**





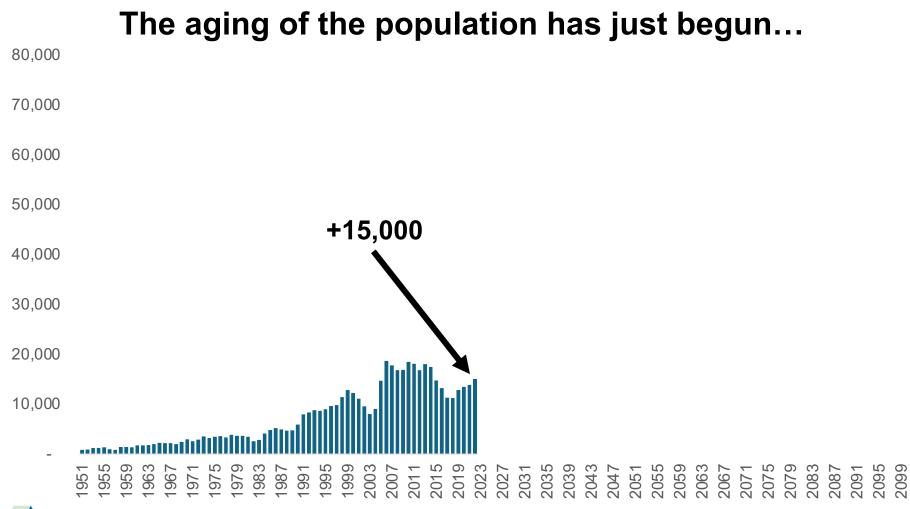
Population by geography and by single year of age in 2021 based on ABS Census data

#### Australia will look differently by 2032





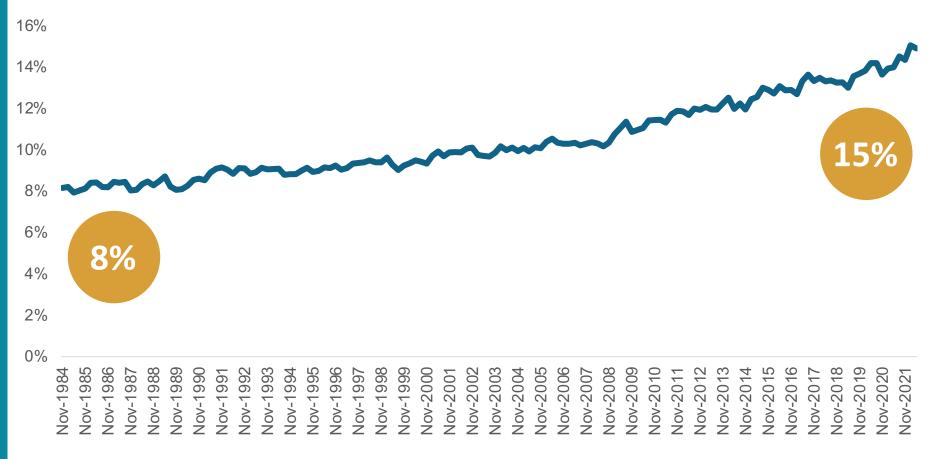
Australian population by age in 2022 and 2032 based on data from the UN World Population Prospects 2022



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Annual growth in the Australian population aged 85+ from 1950 to 2100; UN World Population Prospects 2022

### We must transform our workforce to tackle the 85+ boom







"Quickness"





#### **Different values will shape Australia in 2031**

**Gen Alpha** 2018-2035

O

2021 4% of Pop 0% of WF

2031 17% of Pop 0% of WF

They are only Babies!

Hyper-Educated Unknown Gen Y

Gen Z

2000-2017

2021

22% of Pop

20% of WF

2031

24% of Pop

32% of WF

**Education &** 

Career

Politicized, Global

Mindset

1982-1999

2021 26% of Pop 36% of WF

2031 24% of Pop 40% of WF

Workforce Majority

Work for Purpose, Procrastinators Gen X

X

1964-1981 2021 **23% of Pop** 

32% of WF

2031

20% of Pop

25% of WF

Leadership &

**Boards** 

Forgotten Gen,

Work to Live

2021

18% of Pop 11% of WF

**Boomers** 

1946-1963

2031 13% of Pop 2% of WF

Boards & Retirement

Hierarchical, Live to

Work

WWII, Frugal & Resilient

**Pre-Boom** 

<1945

2021

7% of Pop

**0% of WF** 

2031

2% of Pop

**0% of WF** 

**Retirement &** 

Old Age



Population and labour force by generational cohort (2021 & 2031) in Australia Data sourced from the ABS and the Centre for Population

Why is there a skills shortage? Population loss during Covid. Slow visa system. Housing shortage. A big cohort retires while a small cohort enters the workforce. Millennials form families and new mums exit the workforce for a bit.



What do employees want? Money. An affordable lifestyle. Flexibility. Flatter hierarchies. Working for a cause, adding meaning to their life. Work life balance particularly important to Gen X. Workers want a clear career pathway.



**Solutions?** Solve the housing problem for staff. Become a more responsive organisation. Minimise bureaucracy. Make it easy for Millennial mums to re-enter the workforce. Allow for maximum flexibility.



Let's connect



- @SimonGerman600
- Simon Shows You Maps
- Simon Kuestenmacher



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**THE AUSTRALIAN** 

NEWDAILY



THE

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